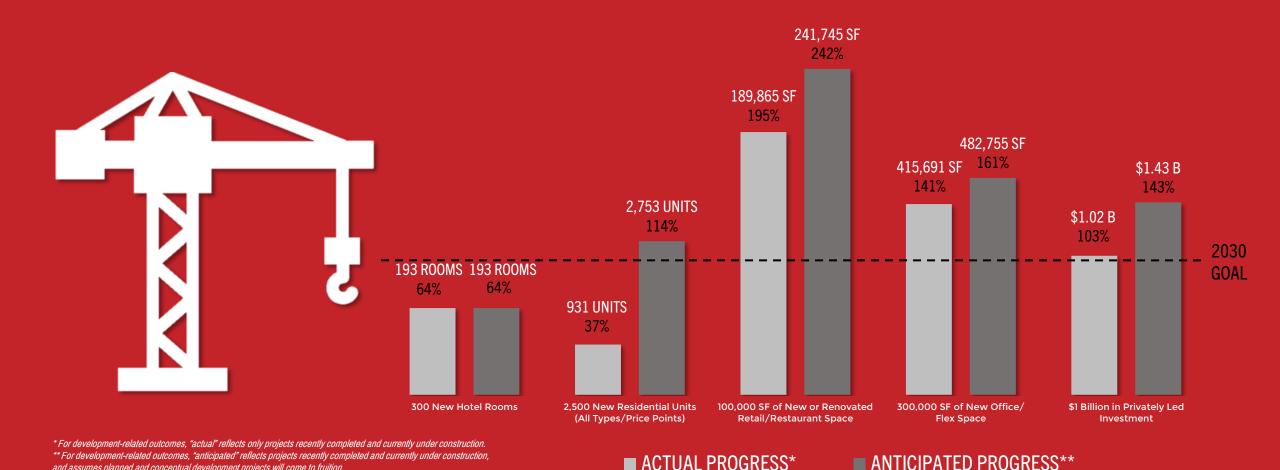


and assumes planned and conceptual development projects will come to fruition.

2030 OUTCOMES DASHBOARD

'Bricks & Sticks' Progress Since July 2015 (as of October 31, 2023)



LANCASTER CITY ALLIANCE



BUILDING ON STRENGTH

The Community-Owned Economic Development Strategic Plan for the City of Lancaster, PA (2015 - 2030)

PRIVATELY LED INVESTMENT

By Commercial Hub & Phase of Development Since July 2015 (as of October 31, 2023)

