

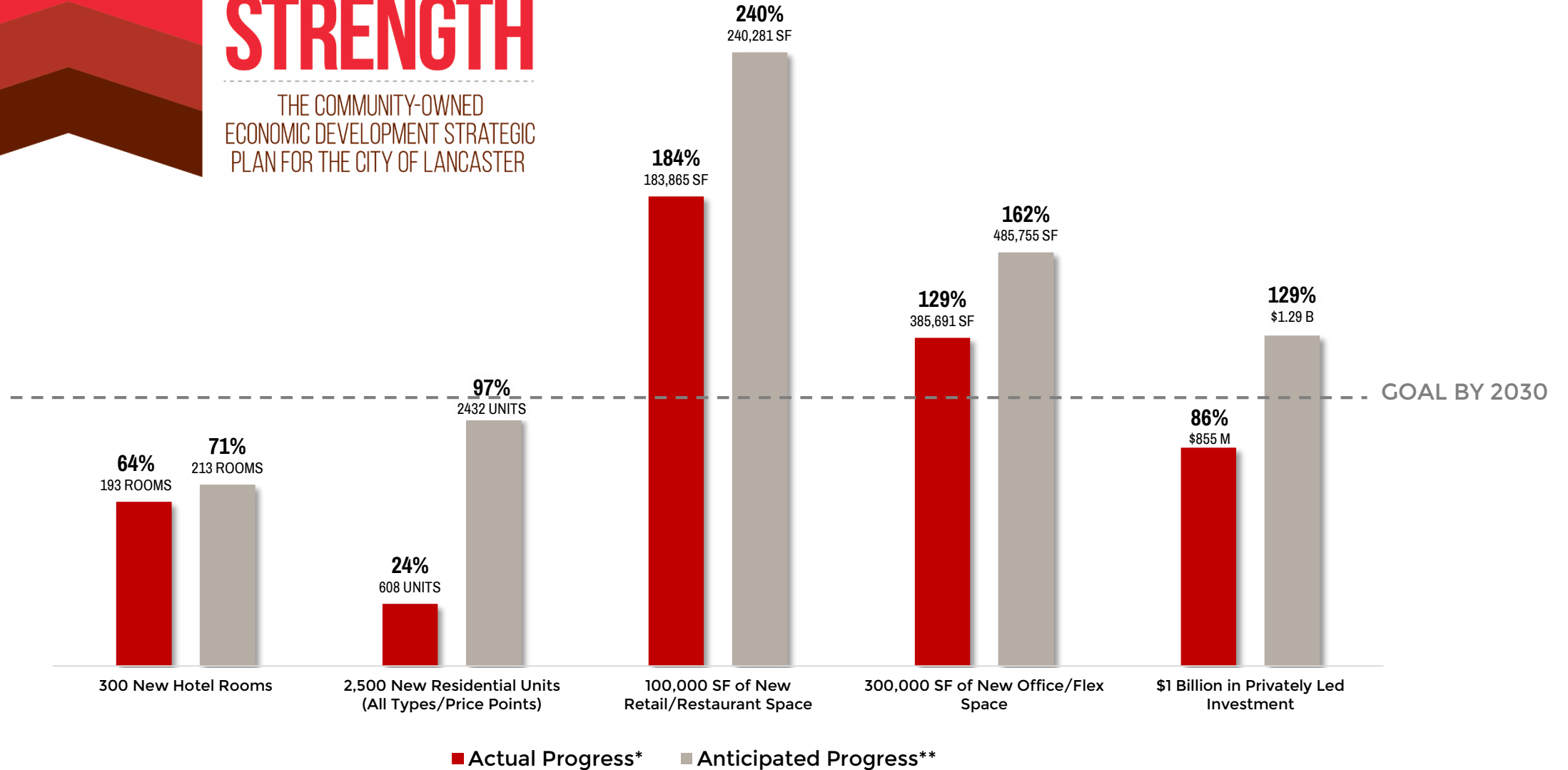


BUILDING ON STRENGTH

THE COMMUNITY-OWNED
ECONOMIC DEVELOPMENT STRATEGIC
PLAN FOR THE CITY OF LANCASTER

2030 OUTCOMES DASHBOARD

Bricks-and-Sticks Progress Since July 2015 (as of March 31, 2022)

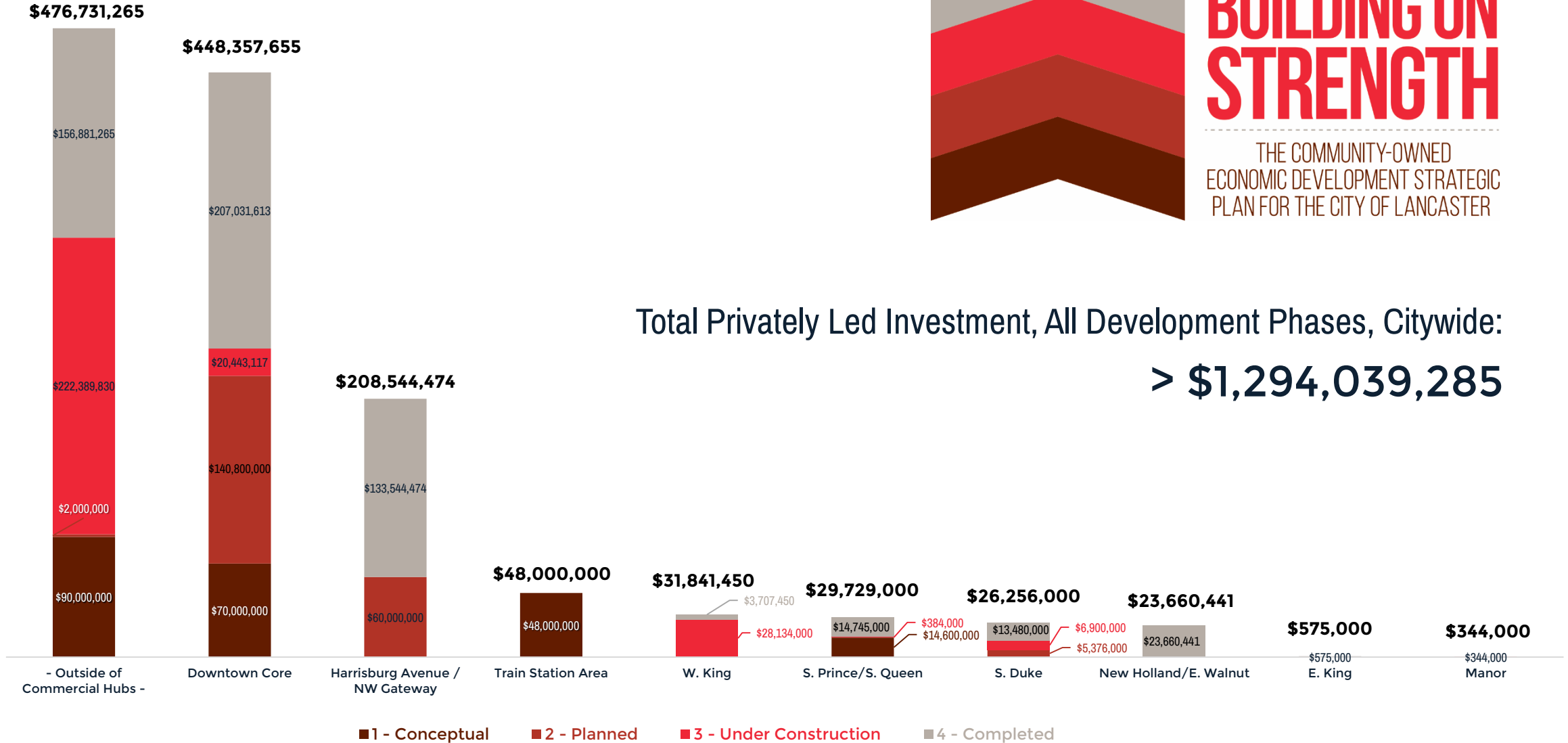


*For development-related outcomes, "actual" reflects only projects recently completed and currently under construction.

**For development-related outcomes, "anticipated" reflects projects recently completed and currently under construction, and assumes planned and conceptual development projects will come to fruition.

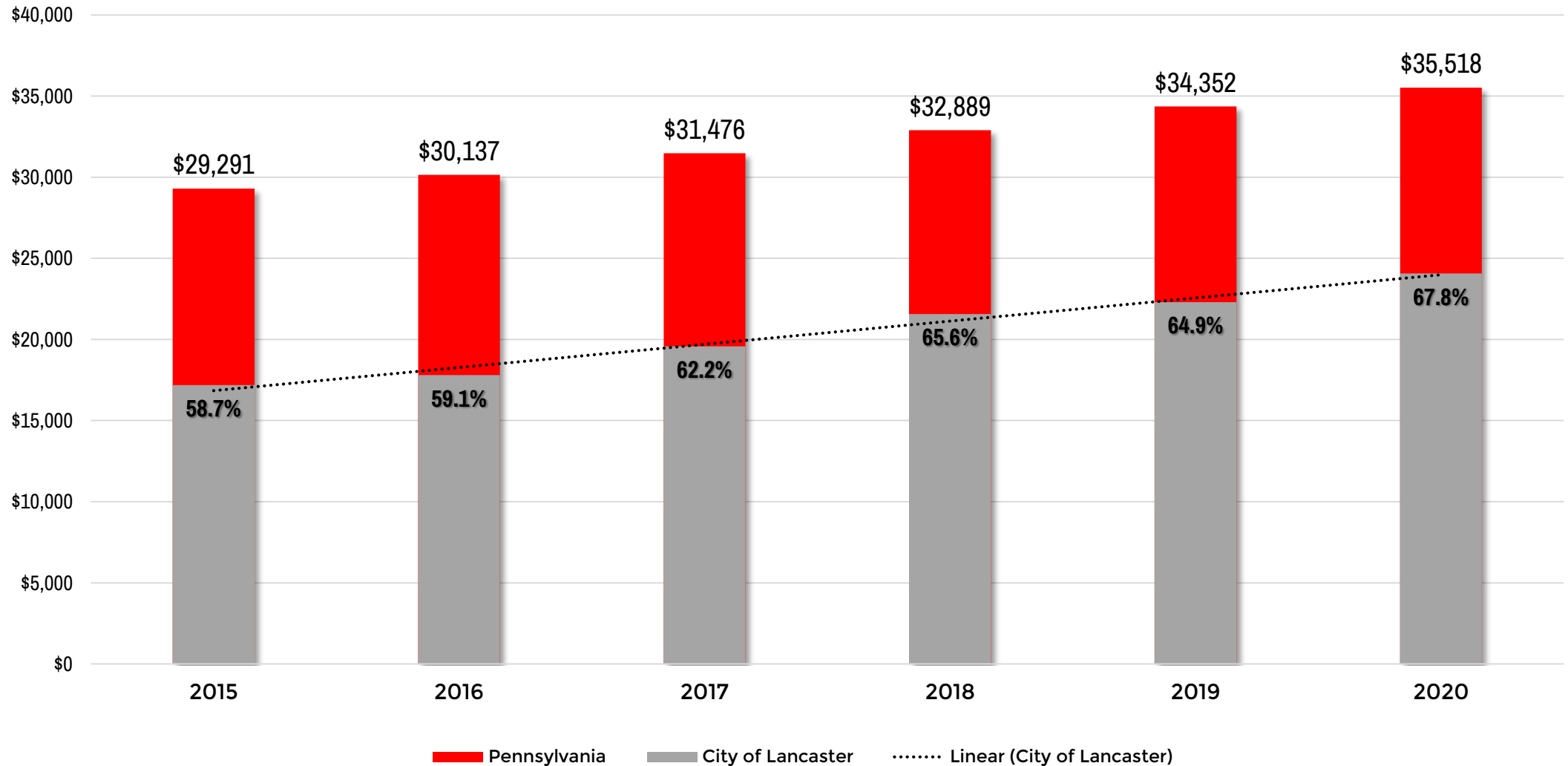
Privately Led Investment Since July 2015

By Commercial Hub and Current Phase of Development (as of March 31, 2022)



Per Capita Income in the City of Lancaster Since 2015

and as a Percentage of Pennsylvania's Per Capita Income (as of March 31, 2022)



Percentage of Population Below Poverty Level Since 2015

in the City of Lancaster (as of March 31, 2022)

